

SOUTH CAROLINA COMMISSION ON HIGHER EDUCATION

1122 Lady Street, Suite 300

Columbia, SC 29201

10:30 a.m.

Minutes of the Meeting

September 3, 2015

Commission Members Attending

General John Finan, Chair
Dr. Bettie Rose Horne, Vice Chair
Mr. Paul Batson
Mr. Tim Hofferth
Ms. Dianne Kuhl
Ms. Allison Dean Love
Dr. Louis Lynn
Admiral Charles Munns
Mr. Clark Parker
Mr. Kim Phillips
Ms. Terrye Seckinger
Dr. Jennifer Settlemyer
Mr. Hood Temple

Commission Members Absent

Dr. Evans Whitaker

Staff Attending

Ms. Julie Carullo
Dr. Argentini Anderson
Mr. Clay Barton
Ms. Laura Belcher
Ms. Camille Brown
Ms. Saundra Carr
Ms. Elizabeth Caulder
Ms. Renea Eshleman
Mr. Kevin Glears
Mr. Gary Glenn
Ms. Lane Goodwin
Dr. Paula Gregg
Mr. Gerrick Hampton
Ms. Trena Houpp
Dr. John Lane
Ms. Yolanda Myers
Ms. Vickie Pratt
Ms. Beth Rogers
Ms. Tanya Rogers
Ms. Laverne Sanders
Ms. Peggy Simons
Ms. Edna Strange
Dr. Erica Von Nessen
Ms. Leslie Williams
Dr. Karen Woodfaulk

Guests

Dr. John Beard, Coastal Carolina University
Ms. Beth Bell, Clemson University
Dr. Ralph Byington, Coastal Carolina University
Dr. Nancy Carson, Medical University of SC
Mr. Tim Druke, Winthrop University
Dr. Ali Eliadorani, SC State University
Dr. Ismail Farajpour, SC State University
Dr. Conrad Festa, College of Charleston
Dr. Kris Finnigan, University of SC Columbia
Dr. Consuela Francis, College of Charleston
Dr. Gordon Haist, University of SC Beaufort
Ms. Shirley Hinson, College of Charleston
Dr. Stanley Ihekweazu, SC State University
Mr. Mike LeFever, SC Independent Colleges &
Universities
Dr. Debra Jackson, Clemson University (phone)
Dr. Ed Jadalla, Coastal Carolina University
(phone)
Ms. Angie Leidinger, Clemson University
Mr. Andrew Lindemann, Attorney
Dr. Learie Luke, SC State University
Dr. Daniel Mahony, Winthrop University
Dr. Elbert Malone, SC State University
Mr. John McIntire, Clemson University
Dr. Brian McGee, College of Charleston
Mr. Rick Moul, PASCAL
Mr. Graham Neff, Clemson University
Dr. Chris Nesmith, University of SC Columbia
Dr. Al Panu, University of SC Beaufort
Dr. Jeff Priest, University of SC Aiken
Dr. Hope Rivers, SC Technical College System
Dr. Emily Rosko, College of Charleston
Dr. Richard Segal, Medical University of SC
Dr. Darlene Shaw, Medical University of SC
Dr. Joseph Sistono, Medical University of SC
Mr. Robert Smith, JP Morgan
Dr. Jane Turner, Center for Educator
Recruitment, Retention and Advancement
(CERRA)
Dr. Alissa Warters, Francis Marion University
Dr. Ruth Wittman-Price, Francis Marion
University

1. Introductions

- Tanya Rogers

Ms. Tanya Rogers recorded and announced the names of all those in attendance as listed above. She also stated that the meeting was being held in accordance with the Freedom of Information Act.

Chairman Finan then recognized Dr. Conrad Festa, a former Executive Director of CHE and a former provost and interim President of the College of Charleston, who currently acts in an advisory capacity with the College of Charleston.

2. Approval of Minutes

- John Finan

Chairman Finan stated he had noted a few minor errors in the draft meeting minutes of the June 18 CHE meeting and had called those to the attention of the recording secretary who will adjust those minutes accordingly. A **motion** was made (Temple), **seconded** (Phillips), and **carried** to approve the minutes of the June 4 and June 18, 2015 CHE meetings as well as those of the August 13-14 Commissioners' Retreat as amended.

3. Chairman's Report

- John Finan

Chairman Finan reported that a very successful Commission retreat had taken place on August 13-14, with good dialogue, discussion, and consensus on the CHE's direction moving forward. He commented on recent legislation regarding in-state tuition for veterans and/or their dependents stating that a meeting with legislative staff would soon take place in an effort to provide some needed clarification on the details of that legislation. He stated that Commissioners would be provided additional information on this matter as it develops.

Chairman Finan recommended that **Agenda Item 3.A**, and **Agenda Item 5.02.C** be moved to the latter part of the agenda and considered at that time along with **Agenda Items 7 and 8** which also were to be considered during Executive Session. A **motion** was made (Parker), **seconded** (Phillips), and **carried** to change the order of the agenda accordingly.

6. Legislative Report

- Julie Carullo

Ms. Carullo reported on the state's budget as of the end of FY 2014-15. She stated that the state ended its year with a general fund surplus which will be available for nonrecurring appropriations in FY 2016-17. She commented that, with respect to the lottery funds, a surplus was also available for which the state had anticipated expenditures in FY 2015-16. For items funded through the lottery in FY 2015-16 with anticipated surplus, the priority items are fully funded and the items funded on a pro-rata basis that include among other items, a portion of institutional technology, maintenance funds, and PASCAL, are funded at 94%. She noted that the yearend legislative summary has been updated and is available online. She stated that the FY 2016-17 budget requests from agencies were due on October 2 and that further information on that topic would be delivered at the October 1 CHE meeting. Ms. Carullo reported that Agency Accountability Reports were also due on September 15, copies of which would also be distributed to Commissioners in advance of that date.

Ms. Carullo provided information on the status of various FY 2015-16 provisions in the Appropriations Act concerning the topics of: 1) tuition and fee abatements; 2) a study on free tuition at the technical colleges; 3) veterans and in-state tuition; 4) workforce development coordination; and 5) a study on statewide capital bond needs.

Ms. Carullo reported that an ad hoc committee of the House Education and Public Works Committee, established for the purpose of considering higher education governance, would be meeting on September 17, September 24, and October 6. She reported representatives of the Southern Regional Education Board (SREB) and possibly some other higher education experts, would be presenting

perspectives on higher education governance at the September 17 meeting, that CHE and the State Technical College System have been asked to present at the September 24 meeting, and that individual institutions have been asked to present at the October 6 meeting. The objective of this ad hoc committee is to bring recommendations back to the General Assembly by the beginning of the 2016 Session.

5. Committee Reports

5.01 Report of the Executive Committee

- John Finan

Chairman Finan reported that the Executive Committee met on Thursday, August 27, 2015, for the purpose of reviewing the agenda for this meeting. He stated that the meeting was presided over by CHE Vice Chair Bettie Rose Horne as he had been unavoidably delayed by a prior commitment and was unable to arrive as anticipated by the meeting's start time of 3:30 p.m.

5.02 Report of the Committee on Academic Affairs and Licensing

- Bettie Rose Horne

CONSENT AGENDA

A. Consideration of New Program Proposals

1. Coastal Carolina University, M.Ed., Special Education with Concentrations in Twice-Exceptional (Learning Disabilities and Gifted and Talented); Twice-Exceptional (Emotional Learning Disabilities; Learning Disabilities; or Severe Disabilities)
2. Coastal Carolina University, M.S., Information Systems Technology
3. College of Charleston, M.F.A., Creative Writing
4. Francis Marion University, B.S., Healthcare Administration
5. Medical University of South Carolina, M.S., Cardiovascular Perfusion
6. Medical University of South Carolina, M. S., Cardiovascular Perfusion, Post-Professional
7. University of South Carolina Aiken, B.S., Clinical Laboratory Science

B. Consideration of Program Modification

1. South Carolina State University, B.S., Civil Engineering Technology, to B.S., Civil Engineering

***C. Consideration of State Authorization Reciprocity Agreement (SARA)**

D. Consideration of Academic Degree Program Monitoring

E. Annual Report on Terminated and Approved Programs, FY 2014-15 (For Information, No Action Required)

F. Annual Report on Academic Common Market, 2015 (For Information, No Action Required)

G. Annual Report on Staff-Approved Institutional Mission Statement Modifications FY 2014-15 (For Information, No Action Required)

H. Report on Program Modifications, April 1 – July 10, 2015 (For Information, No Action Required)

Commissioner Horne reported that **Agenda Items 5.02A, B, and D** were presented to the full Commission for approval by consent agenda. She stated that **Agenda Item 5.02C**, as noted in the earlier action to amend the order of the agenda, would be removed from the consent agenda and considered later in the meeting after the executive session. Chairman Finan explained that the purpose of discussing this item in executive session was to receive legal advice about the implementation of the SARA initiative, which is widely supported by the state's institutions.

In response to Commissioner Kuhl’s question about whether there was a practicum associated with the programs listed in **Agenda Item 5.02A1**, Dr. Edward Jadallah of Coastal Carolina University explained that there was a practicum experience for the students in the program during which they would be directly involved with special needs individuals. Commissioner Kuhl also inquired about tracking employment data with regard to **Agenda Item 5.02A3**. This prompted discussion about CHE’s work to develop a proposal to revise the program productivity review process which will include closer consideration of gainful employment. During the course of this discussion, it was stated that both regional and national data were considered in the development of this program proposal.

At Commissioner Horne’s request, Commissioner Temple commented on the successes of SC State University, which included: a student enrollment as of recent reports for fall 2015 of nearly 2,900, surpassing their goal of 2,650; a savings of approximately \$1 million in operating costs; and a significant reduction in faculty salaries. Commissioner Munns also commented on the very prompt response received by CAAL from the President of SC State University with regard to a question they had about **Agenda Item 5.02B**. Commissioner Horne thanked the SC State University representatives in attendance for all their hard work.

Agenda Items 5.02A, B, and D were then voted on and unanimously approved.

Chairman Finan invited comments about **Agenda Items 5.02 E, F, G, and H**, which were provided for information only. Brief discussion took place in response Commissioner Seckinger’s question about termination of academic programs. Ms. Trena Houpp explained that CHE can recommend but not terminate programs that do not meet program productivity and that the actual termination of a program must be done at the institutional level. Staff further explained that should an institution decide within three years of terminating a program that they want to reactivate it, it can go to CHE as a request for program modification as opposed to going through the entire program approval process. Also discussed was the possibility of classifying programs as being in a dormant state in order that institutions might have better flexibility in responding to shifts in market place needs. It was suggested that this might be a good topic to discuss with institutional representatives at the CHE’s next meeting of the Advisory Committee on Academic Programs.

Details about **Agenda Items 5.02A – H** may be found in **Attachment I**.

5.03 Report of Committee on Access & Equity and Student Services Hood Temple

There was no report from the Committee on Access & Equity and Student Services.

5.04 Report of Committee on Governmental and Administrative Affairs C. L. Munns

There was no report from the Committee on Governmental and Administrative Affairs. Commissioner Munns stated that the Committee had met earlier in the morning in Executive Session to receive legal advice with regard to CHE’s statutory responsibilities. He stated further that the Committee would be examining closely those responsibilities and that more information on this topic would be brought to the full Commission as the Committee’s work on this topic progresses.

5.05 Report of Committee on Finance and Facilities

CONSENT AGENDA	
A. Interim Capital Projects	
1. Clemson University	- Football Operations Facility Construction
2. The Citadel	- FY 2014-15 Maintenance Needs
3. Trident Technical College	- Aeronautical Training Center

B. CHE Budget Information Reports

1.) Final FY 2014-15 Budget Report

2.) Beginning FY 2015-16 Budget Report

(For Information, No Action Required)

C. Tuition and Required Fees, Academic Year 2015-16 reported as of Fall 2015

(For Information, No Action Required)

D. List of Capital Projects & Leases Processed by Staff for June, July and August 2015 (For Information, No Action Required)

Commissioner Temple stated that **Agenda Item 5.05A** was presented to the full Commission for approval by consent agenda. He complemented members of the Committee for their dedicated and invested work in examining the details of the interim capital projects which had generated some very productive conversation about how the programs are analyzed. Commissioner Temple also applauded the staff of Clemson University, The Citadel, and Trident Technical College for their responsiveness to the questions asked of them by the Committee with regard to their respective projects. Commissioner Kuhl also thanked the Clemson staff for their responsiveness to her requests, stating that she appreciated very much their spirit of cooperation.

Agenda Item 5.05A was then voted on and unanimously approved.

Mr. Glenn explained that, because of time constraints, **Agenda Item 5.05B and D** had not been advanced at the Committee's meeting earlier in the morning and that this information would be brought to the full Commission at its October 1 meeting. Commissioner Kuhl also stated that additional Committee consideration of the FY 2016-17 budget was needed before it is submitted by the October 2 deadline.

Mr. Glenn provided information regarding the Commission's FY 2014-15 budget expenditures with regard to data security. He stated that \$50,000 had been budgeted for that purpose, half of which was spent. This was due to the purchase of some new equipment, updating of firewalls, and deferral of the planned comprehensive risk assessment to the current year. He reported that CHE was in compliance with all state requirements in this regard. Mr. Glenn provided other details related to the budget for contractual services in FY 2014-15 and reported that significant funding had been received by CHE and PASCAL from lottery surplus funds in FY 2015-16. Mr. Glenn stated that **Agenda Item 5.04C** regarding institutional 2015-16 tuition and fees was brought to the full Commission for information only and would be posted on the CHE website following this meeting. In response to Commissioner Seckinger's question about the percentages of out of state students at each of the institutions, Mr. Glenn stated that he would provide her with links to this information which is posted on the CHE website. In response to Commissioner Lynn's question about the percentage of students at all of the state's institutions that actually pay full tuition, Mr. Glenn stated that data currently collected by CHE does not provide that information.

Details about **Agenda Items 5.05 A – D** may be found in **Attachment II**.

6. Information Report: Higher Education Enrollment Projections, 2015 – 2023

- Erica Von Nessen

Chairman Finan introduced Dr. Erica Von Nessen who delivered a PowerPoint presentation on Higher Education Enrollment Projections, 2015 – 2023. A copy of this presentation as well as a copy of Dr. Von Nessen's full report may be found in **Attachment III**.

The conclusions brought forward from Dr. Von Nessen's presentation were: 1) enrollment will continue to increase across all sectors in the aggregate; and 2) economic conditions (such as the unemployment

rate), while not significant across the entire period studied, are playing a greater role in enrollment decisions in the recent past.

Following a period of brief discussion and questions by Commissioners, Dr. Von Nessen stated her report was the first part of a two-part study. The second part of her study will bring forward information on trends in the number of completions by program of study and what the job market projections are for those completions as well as information on whether a sufficient number of people are being educationally prepared for the jobs for which there will be the most demand.

Commissioner Love made reference to and Dr. Brian McGee of the College of Charleston provided information about a recent study conducted in the Charleston area which examined employment projections and related required educational attainment in that part of the state. Commissioner Love also inquired about whether a similar study could be conducted on a statewide basis. Dr. Von Nessen stated she would look into that possibility.

Commissioner Kuhl commended Ms. Camille Brown and Ms. Beth Rogers for their efforts in support of the work of the Executive Director Search Committee.

7. Update from Executive Director Search Committee - Allison Dean Love

8. Executive Session for the Purpose of Receiving Advice on Active Litigation - Andrew Lindemann

At approximately 11:55 a.m., Chairman Finan called for the meeting to go into Executive Session for the purpose of receiving legal advice as well as for consideration of personnel matters as indicated in the Agenda with regard to **Agenda Items 3A, 5.02C, 7, and 8**. A **motion** was made (Kuhl), **seconded**, (Seckinger), and **carried**.

The meeting returned to open session at approximately 2:35 p.m.

Concerning **Agenda Item 5.02C**, a **motion** was made (Seckinger), **seconded** (Kuhl), and **carried** that the Commission authorize CHE to proceed with a Memorandum of Understanding (MOU) or other appropriate option to join SARA with CHE serving as the state portal agency for South Carolina.

Chair Finan commented that Ms. Carullo had previously requested to step down as the Interim Executive Director and that the Commission needed to appoint an Interim Executive Director of CHE until the permanent director was named. A **motion** was made (Hofferth), **seconded** (Kuhl), and **carried** to name Mr. Gary Glenn as Interim Executive Director of CHE and that his compensation be adjusted commensurate with the position until a permanent replacement is made.

Concerning **Agenda Item 3A**, a **motion** was made (Batson), **seconded** (Munns), and carried to recommend to the Governor for consideration of appointment to the Energy Independence and Sustainable Construction Advisory Committee, Dr. Susan Winsor, President of Aiken Technical College, representing the two-year institutions, and Dr. Ulrike Heine of Clemson University, representing the research and comprehensive four-year institutions.

9. Other Business

Commissioner Kuhl suggested that the FY 2016-17 budget request be commended to the Finance Committee immediately. Ms. Carullo stated that the budget request was and should be in the Finance Committee, after which Commissioner Kuhl expressed concern that the Finance Committee had not yet received this information. Chairman Finan then asked Mr. Glenn to address this matter as soon as possible.

Mr. Glenn presented a briefing on the status of acquiring Directors and Officers (D & O) insurance for the Commission. He provided details about the information he had acquired to date and stated that next steps involved ascertaining the Commission's risks after examining its responsibilities with the possible assistance of an attorney. Brief discussion followed about costs involved and the performance of a risk analysis. Chairman Finan directed Mr. Glenn to prioritize bringing forth additional information on this matter as been requested related to CHE and the possible need for this coverage.

10. Adjournment of Business Meeting

There was no other business to consider. The meeting adjourned at 2:45 p.m.

Respectfully submitted,

Beth B. Rogers

Beth B. Rogers

Recording Secretary

Attachments (I - III)

*Attachments are not included in this mailing, but will be filed with the permanent record of these minutes and are available for review upon request.